

# PRINCIPAL OPERATING SUBSIDIARY AND ASSOCIATED UNDERTAKINGS

At 31 December 2007

## Subsidiary undertakings

### United Kingdom

Dudley Industries Ltd  
Enviro-Fresh Ltd  
Initial Building Services Ltd  
Initial Catering Services Ltd (75%)  
City Link Ltd  
Insitu Cleaning Ltd  
Initial Facilities Management Ltd  
Initial Hospital Services Ltd  
Rentokil Initial Services Ltd  
Rentokil Initial UK Ltd  
Rentokil Initial Facility Services (UK) Ltd  
Rentokil Insurance Ltd  
Retail Cleaning Services Ltd (51%)  
Target Express Parcels Ltd  
Lancaster Office Cleaning Company Ltd

### Australia

Rentokil Initial Pty Ltd

### Austria

Rentokil Initial GmbH  
Textilservice Pointner GmbH

### Bahamas

Rentokil Initial (Bahamas) Ltd

### Barbados

Rentokil Initial (Barbados) Ltd

### Belgium

Initial Textiles NV  
Rentokil Initial NV  
Ambius NV

### Brunei

Rentokil Initial (B)  
Sdn Bhd (70%)

### Canada

Rentokil Pest Control Canada Ltd  
Initial Tropical Plants Canada Ltd

### Czech Republic

Initial Ecotex sro

### Denmark

Rentokil Initial A/S

### Estonia

PPS Eesti Ou

### Fiji

Rentokil Initial Ltd

### Finland

Oy Rentokil Initial AB

### France

Initial BTB SA  
Rentokil Initial SAS  
Ambius SAS  
Technivap Paris SAS  
Rentokil Initial Martinique Sarl

### Germany

Initial Textile Service GmbH  
and Co KG  
Rentokil Initial GmbH  
Medentex GmbH

### Greece

Rentokil Initial Hellas EPE

### Guernsey, C.I.

Felcourt Insurance Co Ltd

### Guyana

Rentokil Initial Guyana Ltd

### Hong Kong

Rentokil Initial Hong Kong Ltd  
Po Hong Hong Kong Ltd

### India

Rentokil Initial Pte Ltd

### Indonesia

PT Calmic Indonesia  
PT Rentokil Indonesia

### Italy

Rentokil Initial Italia SpA

### Jamaica

Rentokil Initial Jamaica Ltd

### Kenya

Rentokil Initial Kenya Ltd

### Luxembourg

Initial Textile Luxembourg Sarl  
Rentokil Luxembourg Sarl

### Malaysia

Rentokil Initial (M) Sdn Bhd

### Netherlands

Initial Hokatex BV  
Rentokil Initial BV  
Ambius BV

### New Zealand

Rentokil Initial Ltd

### Norway

Rentokil Initial Norge AS

### Peoples Republic of China

Rentokil Initial (Shanghai) Ltd  
Rentokil Tai Ming China  
Co Ltd (65%)

### Philippines

Rentokil Initial (Philippines) Inc

### Poland

Matador Sp Z.O.O.

### Portugal

Rentokil Initial Portugal-  
Serviços de Proteção  
Ambiental Lda

### Republic of Ireland

Rentokil Initial Ltd  
Novian International Ltd

### Singapore

Rentokil Initial Singapore Pte Ltd  
Ademco (Security) Pte Ltd

### Slovak Republic

Initial Textile Services Sro

### South Africa

Rentokil Initial (Pty) Ltd (74.9%)

### South Korea

Yu Yu Calmic Co Ltd (50%)  
Rentokil Initial Korea Ltd  
Rentokil Enguard Ltd (70%)

### Spain

Initial Gaviota SA  
Limpiezas Initial SA  
Rentokil Initial España SA  
Initial Textiles e Higiene SL

### Sweden

Rentokil Initial AB  
Daily Fruit Ambius AB

### Switzerland

Rentokil Initial AG

### Taiwan

Initial Hygiene Co Ltd  
Rentokil Ding Sharn Co Ltd

### Thailand

Rentokil Initial (Thailand) Ltd

### Trinidad

Rentokil Initial (Trinidad) Ltd

### USA

Initial Tropical Plants Inc  
J.C. Ehrlich Inc

### Vietnam

Initial Services Co Ltd (85%)

### Associated undertakings

#### Japan

Nippon Calmic Ltd (49%)

The activities of the major subsidiaries are referred to in the review of performance on pages 18 to 39.

## Notes:

1. Rentokil Initial plc owns directly 100% of the shares of Rentokil Initial 1927 plc and indirectly 100% of the shares in all subsidiaries except where a lower percentage is shown.
2. Undertakings operate and are incorporated in the country underneath which each is shown.
3. The group's 50% interest in Yu Yu Calmic Co Ltd is consolidated as a subsidiary to reflect the group's control over this company because of its shareholding and its involvement in the management and because the business is conducted under licence from the group.